# YOUTH SERVICES
## POLICY

<table>
<thead>
<tr>
<th>Title</th>
<th>Work Details and Skills Building Incentives – Secure Care</th>
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<tbody>
<tr>
<td>Type</td>
<td>A. Administrative</td>
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<tr>
<td>Sub Type</td>
<td>7. Education</td>
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<tr>
<td>Number</td>
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### References:

### STATUS: Approved

<table>
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<tr>
<th>Approved By</th>
<th>William A. Sommers, Deputy Secretary</th>
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<td>Date of Approval</td>
<td>09/22/2021</td>
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## I. AUTHORITY:

Deputy Secretary of Youth Services (YS) as contained in La. R.S. 36:405. Deviation from this policy must be approved by the Deputy Secretary.

## II. PURPOSE:

To provide youth an opportunity to acquire employability skills by developing a good work ethic through employment in on-campus jobs with pay incentives; and to integrate restorative justice by assessing a percentage of a youth’s incentive compensation in order to make payment toward restitution.

## III. APPLICABILITY:

Deputy Secretary, Assistant Secretary, Undersecretary, Chief of Operations, Secure Facilities Director, Executive Management Advisor, Facility Directors and all OJJ secure care youth.
IV. DEFINITIONS:

**On-Campus Worksite Supervisor** - An employee who directly supervises and evaluates youth while working on campus.

**Restitution: court-ordered** - Money that a youth has been ordered to pay by a court.

**Restitution: owed to the facility** - Money a youth has been ordered to pay through the disciplinary process to reimburse the facility for financial loss due to his misconduct.

**Skills Building Incentive Multi-Disciplinary Team** - A team at each facility where youth are participating in the on-campus Skills Building Incentive Program. The Team shall meet monthly to discuss the progress of youth enrolled in the program and to consider requests for new youth to enter the program. The Team shall be comprised of the following members:

1) Facility Director;
2) Skills Building Program Coordinator (SPC);
3) Youth’s Probation and Parole Officer/Juvenile (PPO/J);
4) Group Leader; and
5) Youth’s assigned Case Manager.

**Skills Building Placement Staffing** – A staffing held to place, remove or reassign youth in the on-campus education/skills building program. This staffing may be incorporated into a youth’s regularly scheduled reclassification staffing.

Required participants are as follows:

1) Skills Building Program Coordinator (SPC);
2) Youth’s Probation and Parole Officer/Juvenile (PPO/J);
3) On-Campus Worksite Supervisor;
4) Group Leader; and
5) Youth’s assigned Case Manager.

**Skills Building Program Coordinator (SPC)** – A facility employee appointed by the Director who is charged with the responsibility of initial startup and oversight of the Skills Building Incentive Program (job details).

**Youth Portfolio** - The portfolio is used as a purposeful collection of student work that exhibits the student’s efforts, progress and achievements in one or more areas.
V. POLICY:

It is the Deputy Secretary's policy that there shall be a Skills Building Incentive Program to provide opportunities for youth in order to facilitate their reintegration into the community as responsible citizens upon release from commitment.

VI. PROCEDURES:

The On-Campus Skills Building Incentive Program provides youth with the opportunity to acquire marketable skills, necessary work habits and work experience. The program shall include skill building classroom instruction, learned skills processing, and hands-on skill building activities. Incentive payments will be made based on available resources. All YS secure care youth, who have received their GED, high school diploma or certificate of achievement are eligible for this program, subject to the screening and placement requirements in C below.

A. Hours and Compensation

1. Louisiana Law provides that youth under the age of 16 may be permitted to work 8 hours per day or no more than 40 hours per week after school hours and during non-school days.

2. Louisiana Law provides that youth 16 years of age and older may work any number of hours per day and per week.

3. Compensation to youth may be in the form of wages, learning a skill or gaining work experience.

4. Beginning wages shall be twenty-five (.25) cents per hour, and through merit raises may increase to a maximum of fifty (.50) cents per hour.

   Merit raises of five (.05) cent per hour may be awarded upon the recommendation of the worksite supervisor, with the approval of the Skills Building Program Coordinator (SPC) and/or Facility Director. Payment of wages and merit raises are contingent upon available resources. If compensation is through the payment of wages, hourly payments shall range from .25 to .50 cents per hour.

5. Incentives paid shall be deposited pursuant to the procedures established in YS Policy No. B.9.3.
6. The SPC and the on-campus worksite supervisor shall identify skills expected to be obtained in each on-campus skills building position. Using these identified skills, the Multi-Disciplinary Team shall identify progressive skills and mastery levels needed for a youth to be eligible for an increase in incentive pay. Supporting documentation of exceptional work and behavior expectations / accomplishments must be provided to the Facility Director/designee for approval of an incentive pay increase.

7. Under no circumstances shall a youth be used as domestic help by employees of a Youth Services’ secure care facility. This applies to employees who live on or off of State grounds.

Youth may be utilized, however, in grounds maintenance crews that are responsible for the upkeep of a State facility, including any residences that are on State property. Likewise, youth may be utilized as a carpenter/ electrician/plumber helper in repairs made to State residences, if this is the youth’s normal job assignment.

B. Job Announcements and Applications

1. Job Announcements [see attachment B.7.3 (a) “Job Opening Announcement Form”] shall be developed by potential worksite supervisors and the SPC. All Job Announcements shall be approved by the Facility Director prior to posting.

2. Job Announcements and the Skills Building Incentive Program Application Forms [see attachment B.7.3 (b) “Application Form”] shall be posted in all living areas and schools.

C. Application Review and Placement

1. The SPC shall conduct an initial review of a youth’s application to participate in the On Campus Skills Building Incentive Program, and shall provide copies of the youth’s application to the persons attending the Skills Building Placement Staffing. The copies shall be distributed prior to the staffing to facilitate review of the application.

2. An Education/Skills Building Placement Staffing shall be held to discuss and reach a consensus concerning the youth’s placement in the On Campus Work Program. The youth shall be in attendance at this staffing.
3. The outcome of the staffing shall be forwarded to the Facility Director for final approval.

D. Medical Clearance

All youth must receive medical clearance prior to beginning the hands-on skills building portion of the program. Medical clearance is defined as “the clinician has found the youth to be physically fit, emotionally stable, and the work does not interrupt the youth’s prescribed daily medication schedule”. The medical clearance shall be documented in the youth’s medical record and a copy sent to the SPC and EPC for filing with the youth’s application, utilizing the Medical Clearance Form [see attachment B.7.3 (c) “Medical Clearance Form”].

E. Youth’s Notification

1. A completed Youth Notification Form [see attachment B.7.3 (d) “Youth Notification Form”] confirming a youth’s placement in a particular job, following medical clearance, shall be sent by the SPC to the youth, the worksite supervisor, the youth’s Case Manager, the Group Leader assigned to the youth’s housing unit, and the youth’s portfolio within five (5) working days.

2. A completed Youth Notification Form shall also be sent by the SPC to those youth who timely applied and were not selected to participate within five (5) days.

F. Skills Building Incentive Program Agreement

An orientation conducted by the on-campus worksite supervisor shall be held on the youth’s first day of work. A Skills Building Incentive Program Youth/Worksite Supervisor Agreement Form [see attachment B.7.3 (e) “Work Agreement Form”] shall be signed by the youth and worksite supervisor.

The original document shall be maintained by the SPC, with a copy placed in the youth’s portfolio.

G. Weekly Performance Evaluation and Incentive Schedule

1. The on-campus worksite supervisor shall complete a Weekly Performance Evaluation Form [see attachment B.7.3 (f) “Weekly Performance Evaluation Form”], documenting how the youth has
functioned in his job, along with a Youth Work Incentive Schedule Form [see attachment B.7.3 (g) “Youth Work Incentive Schedule Form”] and forward these documents to the SPC on a weekly basis.

The SPC shall forward the Youth Incentive Schedule to the facility business office for calculation and processing of the youth’s incentive payment. Payments to the youth shall be made from the Youth Welfare Fund pursuant to the guidelines outlined in YS Policy No. B.9.1.

2. Copies of all evaluation forms, hours worked, and any other documentation related to performance and pay shall be maintained by both the on-campus worksite supervisor and the SPC, with copies placed in the youth’s portfolio.

3. A poor performance evaluation as documented on the on-campus worksite supervisor’s Weekly Performance Evaluation form shall result in a documented conference between the SPC, the on-campus worksite supervisor, the youth, and the youth’s assigned Case Manager. Youth may be subject to removal from the program or reassignment if the behavior does not improve by the next weekly evaluation report.

H. Removal from Job

1. An on-campus worksite supervisor, the SPC, the youth’s Case Manager or the Group Leader assigned to the youth’s housing unit may request removal of a youth from a skill building assignment by completing a Worksite Removal Request [see attachment B.7.3 (h) “Worksite Removal Request Form”] and submitting it to the SPC.

The request shall be heard within two (2) working days of receipt of the Site Removal Request at an Education/Skills Building Incentive Placement Staffing, which the youth shall attend.

If a youth is removed from a job assignment as a result of a staffing or due to poor behavior or performance evaluations, a new job assignment shall not occur again for a minimum of 14 days. If the reason for removal was based on a Code of Conduct Violation Report or a serious incident, the youth shall not be eligible for job reassignment for 90 days.
2. A youth may request the SPC remove him from a current skill building assignment and/or consider him for another skill building reassignment by completion of a new Skills Building Incentive Program Application form.

I. Random Checks

The Group Leader/designee shall be responsible for random checks on youth participating in the on-campus skills building program. Reviews shall be documented in the housing unit logbook.

J. Life Skills Instruction

Instruction and discussion/activities about life skills shall be incorporated into the LAMOD process.

VII. RESTITUTION:

Incentive payments made to a youth are subject to the payment of restitution assessed through the disciplinary process pursuant to YS Policy No. B.5.1, and/or by order of the court for restitution.

VIII. PROGRAM REPORT:

An annual report [see attachment B.7.3 (i) “Annual Report”] shall be prepared by the SPC and submitted to the Deputy Secretary/designee by June 30th. The report shall include the following:

A. Number of youth who have participated in the Skills Building Incentive Program;
B. Number of skills building job assignments;
C. Duration of skills building job assignments;
D. Skills building worksite incentive amounts paid; and
E. Restitution payment amounts collected.

IX. STAFF DEVELOPMENT:

All YS employees shall receive annual in-service training on the contents of this policy.
YS Policy No. B.7.3
Page 8

Previous Regulation/Policy Number: B.7.3
Previous Effective Date: 09/05/2019
Attachments/References:
- B.7.3 (a) Announcement of Job Opening September 2019.doc
- B.7.3 (b) Youth Application Form April 2018.doc
- B.7.3 (c) Medical Clearance Form September 2019.doc
- B.7.3 (d) Youth Notification Form April 2018.doc
- B.7.3 (e) Youth/Worksite Supervisor Agreement Form April 2018.doc
- B.7.3 (f) Weekly Performance Evaluation Form April 2018.doc
- B.7.3 (g) Youth Work Incentive Schedule Form April 2018.doc
- B.7.3 (h) Worksite Removal Request Form April 2018.doc
- B.7.3 (i) Annual Report September 2019.doc
SKILLS BUILDING INCENTIVE PROGRAM
ANNOUNCEMENT OF JOB OPENING

DATE: ____________

POSITION: _______________________________________________________________________

AREA: ____________________________________________________________________________

LOCATION/EMPLOYER: ___________________________________________________________________

WORKSITE SUPERVISOR: ___________________________________________________________________

JOB DESCRIPTION:
_____________________________________________________________________________________
_____________________________________________________________________________________
_____________________________________________________________________________________

CRITERIA FOR SELECTION:
_____________________________________________________________________________________
_____________________________________________________________________________________
_____________________________________________________________________________________

APPLICATION DUE TO SKILLS BUILDING PROGRAM COORDINATOR ON: ______________

Facility Director Approval __________________________ Date __________________________

Original to: Skills Building Program Coordinator

Copies to: Worksite Supervisor
Housing Units
School Areas

September 2019
SKILLS BUILDING INCENTIVE PROGRAM
YOUTH APPLICATION

Name: ______________________________ Client ID#: __________ Date of Birth: ________________Age: ____
Release Date: ______________ Dorm: ______________ Case Manager: ____________________

Have you obtained your GED?   □ YES □ NO

IF YES:
Are you currently enrolled in a vocational class? □ YES □ NO  If Yes: □ AM OR □ PM
If Yes, have you completed a vocational program? □ YES □ NO
If Yes, which ones have you completed? ______________________________
____________________________________________________________________________
____________________________________________________________________________

IF NO:
Have you completed a vocational program? □ YES □ NO
If Yes, which ones have you completed:___________________________________
________________________________________________________________________________

Please list any previous work or volunteer experience you have had.
____________________________________________________________________________
What position(s) are you interested in?
____________________________________________________________________________

MEDICAL:
Do you have any physical limitations or health concerns? □ YES □ NO
If Yes, please explain:___________________________________________________________
____________________________________________________________________________
____________________________________________________________________________

Job Reassignment Request:
Is this a request for a change in your current job assignment? □ YES □ NO
If Yes, why are you requesting a change: _____________________________________________
________________________________________________________________________________

____________________________________________________________________________

Youth Signature ______________________________ Date Submitted _______________________

Original to: Skills Building Program Coordinator
Copies to: Education/Skills Building Placement Staffing Participants
Education/Skills Building Incentive Program Multi-Disciplinary Team

April 2018
EDUCATION/SKILLS BUILDING INCENTIVE PROGRAM
MEDICAL CLEARANCE FORM

☐ ACY  ☐ BCCY  ☐ SCY  ☐ SCYC

Youth Name: ___________________________________________  Client ID#: _____________________

☐ This youth is under consideration to participate in an on-campus skills building assignment and may be under the supervision of on-campus worksite supervisor. It is necessary to establish that those participating in the Skills Building Incentive Program do not have any physical or mental health conditions that may be adverse to self or others in the work environment. To assist us in this determination, you are being asked to answer the following:

_______________________________________________________________________________________________________________________________________________________

Has this youth been tested for Tuberculosis?

_____ Yes  _____ No

Date Tested  Test Type  Results

______ Skin Test  ___X-Ray  ___Sputum Culture  ___Negative  ___Positive (explain in comments)

How would you describe the patient’s general physical/mental condition and health from the statements below? (Use Comments section for explanations)

_____ No physical/mental condition or health problem exists that would limit the youth’s ability to work with or around others.

_____ Physical/mental condition or health problem exists which would affect the youth’s ability to work with or around others, with or without reasonable accommodation.

_____ No medication regime exists which would hinder the youth’s ability to work off-campus for a minimum of 6 hours to 8 hours per day.

Comments (Please use back of this form if additional space is needed)

Facility Medical Provider’s Signature  Date  Examination Date

C: Skills Buildings Program Coordinator

September 2019
SKILLS BUILDING INCENTIVE PROGRAM
YOUTH NOTIFICATION

DATE:

TO: (Youth Name / Client ID#)

FROM: (Name)
Program Coordinator

SUBJECT: Application of Employment
Job Announcement Position: ________________________________

You have been selected to participate in the Skills Experience Incentive Program on the ________________________________ job site beginning on ________________________.

You have not been selected to participate in the Skills Building Experience Incentive Program for the following reason(s):

________________________________________________________________
________________________________________________________________

Please consider re-applying for this position or another position at a future date.

COMMENTS:

________________________________________________________________________________________
________________________________________________________________________________________

__________________________________________  _____________________________
Skills Building Program Coordinator          Date

Original to: Skills Building Program Coordinator
Copies to: Worksite Supervisor
Case Manager
Group Leader
Youth Portfolio

April 2018
SKILLS BUILDING INCENTIVE PROGRAM
YOUTH/WORKSITE SUPERVISOR AGREEMENT

_______________________, Client ID#__________, a resident of _________________
dorm does agree to the conditions set by ________________________________
Worksite Supervisor for the position of ________________________________
Scheduled days and hours are ________________________________
and the rate of pay is ________________________________.

The Worksite Supervisor’s expectations are as follows:
______________________________________________________________________
______________________________________________________________________
______________________________________________________________________
______________________________________________________________________

I agree to the terms listed above and I realize that violating any part of this agreement
may result in my removal from the skills building job site, possible loss of pay and the
possible remove from the Skills Building Incentive Program.

Youth Signature ___________________________ Date ______________

As the Worksite Supervisor, I agree to supervise the youth as well as provide a Weekly
Performance Evaluation containing written feedback regarding the youth’s skills building
work performance.

Worksite Supervisor ___________________________ Date ______________

Skills Building Program Coordinator ___________________________ Date ______________

Original to: Skills Building Program Coordinator
Copies to: Worksite Supervisor
Youth Portfolio

April 2018
SKILLS BUILDING INCENTIVE PROGRAM
WEEKLY PERFORMANCE EVALUATION

Youth: ____________________ Client ID#: __________ Dorm: _________ Week of: __________

Please rate the youth on how well he has functioned on each indicator below over the last week.

<table>
<thead>
<tr>
<th>Performance Indicator</th>
<th>Exceeds Expectations (2)</th>
<th>Meets Expectations (1)</th>
<th>Does Not Meet Expectations (0)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Arrives on time and ready for work</td>
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<tr>
<td>Has neat and clean appearance</td>
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<tr>
<td>Follows facility/worksite rules and expectations at all times</td>
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<tr>
<td>Shows good work ethic</td>
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<tr>
<td>Produces satisfactory quality of work</td>
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<tr>
<td>Produces satisfactory quantity of work</td>
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<tr>
<td>Shows initiative and follow-through on tasks</td>
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<tr>
<td>Respectful and cooperative with supervisor</td>
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<tr>
<td>Helpful and courteous to co-workers and/or other youth.</td>
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<tr>
<td>Accepts construction feedback</td>
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<tr>
<td>Engages in appropriate interactions with staff/worksite co-workers</td>
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<tr>
<td>Shows appropriate behaviors and attitudes</td>
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<td>Other:</td>
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<td><strong>TOTALS:</strong></td>
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Days Worked (include date in the box below each day)

<table>
<thead>
<tr>
<th>Sunday</th>
<th>Monday</th>
<th>Tuesday</th>
<th>Wednesday</th>
<th>Thursday</th>
<th>Friday</th>
<th>Saturday</th>
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Comments:
____________________________________________________________________________________
____________________________________________________________________________________
____________________________________________________________________________________

Worksite Supervisor Signature ___________________________ Date __________

Youth Signature ___________________________ Date __________

Original to: Skills Building Program Coordinator
Copies to: Worksite Supervisor
Business Office
Youth Portfolio
Pay Period: __________________________________________

<table>
<thead>
<tr>
<th>Youth Name/Client ID#</th>
<th>M</th>
<th>Tu</th>
<th>W</th>
<th>Th</th>
<th>F</th>
<th>Sat</th>
<th>Sun</th>
<th>M</th>
<th>Tu</th>
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Skills Building Program Coordinator: ________________________________  Date: ______________________

Original to:  Skills Building Program Coordinator

Copies to:  Worksite Supervisor
            Business Office
            Youth Portfolio

April 2018
SKILLS BUILDING INCENTIVE PROGRAM
WORKSITE REMOVAL REQUEST

I am requesting that youth __________________________, Client ID# __________ be removed from the __________________________________________ worksite for the following reasons:

______________________________________________________________________
______________________________________________________________________
______________________________________________________________________

Effective Date: ______________________

Worksite Supervisor
Date

OR

Case Manager/Group Leader
Date

OR

Skills Building Program Coordinator
Date

PC Date of Receipt: ________________ Staffing Date: ________________

Reason for Removal: □ Result of Staffing □ Poor Performance Evaluation
□ COC Violation Report □ Serious Incident

Original to: Skills Building Program Coordinator
Copies to: Worksite Supervisor
Parent/Guardian (off-campus only)
Youth Portfolio

April 2018
The information below shall be submitted on an annual basis by June 30th by the Skills Building Incentive Program Coordinator.

<table>
<thead>
<tr>
<th>PERFORMANCE INDICATOR</th>
<th>YEARLY TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td># of youth who have participated in the Skills Building Incentive Program</td>
<td></td>
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<tr>
<td># of skills building job assignments</td>
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<tr>
<td>Duration of skills building job assignments</td>
<td></td>
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<tr>
<td>Skills building worksite incentive amounts paid</td>
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<tr>
<td>Restitution payment amounts collected</td>
<td></td>
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</table>